

RESOLUTION NO. _____

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

* * * * *

**RESOLUTION DELEGATING AUTHORITY TO THE SAN MATEO MEDICAL CENTER
GOVERNING BOARD FOR THE OPERATION OF THE SAN MATEO MEDICAL
CENTER**

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, since approximately the early 1980's, there has existed a governing board for the San Mateo Medical Center (SMMC);

WHEREAS, the SMMC governing board was established in large part after the creation of the Joint Commission Accreditation Hospital Organization (JCAHO), which developed a requirement that each accredited hospital establish a governing board

WHEREAS, specifically, JCAHO required, and continues to require, that each accredited hospital maintain a governing board ultimately responsible for the quality of care the hospital provides, which includes credentialing and financial management, and that each governing board adopt bylaws addressing its legal accountabilities and responsibility to the patient population served;

WHEREAS, while the Board of Supervisors has been, and continues to be, the ultimate authority over the SMMC operations and budget, it was determined many years ago that instead of having the Board of Supervisors be the governing board of the SMMC for JCAHO compliance purposes, that a separate hospital board, with two members of the Board of Supervisors sitting as members, would be a more effective way to address the day to day regulatory requirements of JCAHO and to generally oversee many of the activities of the

SMMC;

WHEREAS, although the SMMC has been operating with a separate governing board for many years, the Board has never formalized any delegation of authority to the SMMC governing board;

WHEREAS, this Resolution delegates authority from the Board of Supervisors to the SMMC governing board and formalizes the legal relationships and lines of authority between the two legislative bodies;

NOW THEREFORE, IT IS HEREBY DETERMINED AND ORDERED

1. That the Board of Supervisors is the governing body responsible for the operations and budget of the SMMC.

2. That the Board of Supervisors delegates certain oversight responsibilities to the SMMC governing board, including: a) the preparation of an annual operating and capital budget; b) the monitoring and evaluating the financial performance of the SMMC against the approved budget, organizational goals and outcome-based management plans; c) monitoring the SMMC cost-containment efforts; d) reviewing and approving SMMC policies and regulations necessary to assure the quality of care provided at SMMC; e) the responsibility for assuring that all legal requirements for proper operation of the SMMC, including licensure and accreditation standards, are met; f) the recommendation of any plans for change in services of the SMMC; g) providing a communication forum between the SMMC governing board, medical staff and SMMC administration by keeping each informed of pertinent actions or contemplated; h) institutional planning of facilities to ensure that they are safe and in substantial compliance with current code and licensure requirements; i) the development and monitoring of short and long term capital expenditure plans designed to provide equipment and facilities consistent with

community needs and the financial resources of the County; j) the review, approval and oversight of the quality management program of the SMMC; k) the receipt and approval of recommendations from the Medical Executive Committee; and l) review and approval of Medical Staff Credentialing.

3. The Board of Supervisors continues to require that two members of its Board participate on the membership of the SMMC governing board, and that the governing board abide by the Brown Act in the conduct of its board meetings. Moreover, the Board delegates the authority to the SMMC governing board to appoint one public member to the governing board. The Board of Supervisors also authorizes the SMMC governing board the authority to adopt bylaws consistent with the delegation of authority in this Resolution and in order to comply with all federal and state regulatory requirements.

* * * * *