

# Proposed Budget Plan Department of Housing



Board of Supervisors  
March 30, 2010



## Mission Statement

The Department of Housing is a catalyst for increasing the supply of, and access to, affordable housing and workforce housing, and supporting related community development, so that housing exists in San Mateo County for people of all income levels and generations, on a permanently sustainable basis.



## Department of Housing Divisions

- Housing and Community Development
- Housing Authority

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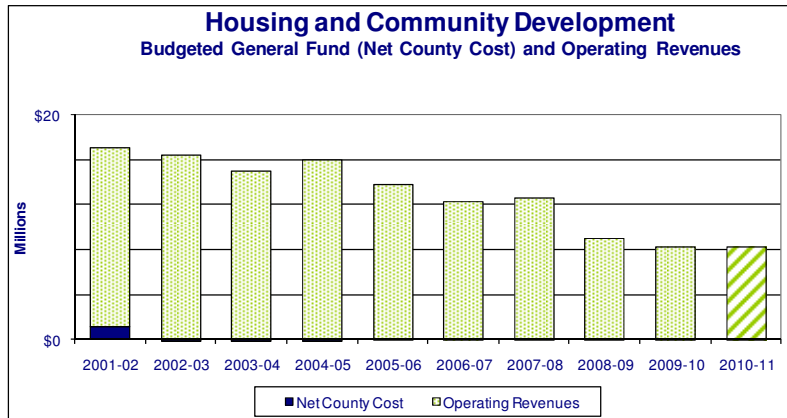
## FY 2009-10 Adopted Budget

<b>Total Positions</b>		<b>17</b>
<b>Total Sources</b>		<b>\$8,221,022</b>
Operating Revenues	\$8,221,022	
General Fund (Net County Cost)	\$0	
Fund Balance (one-time)	\$0	
<b>Total Uses</b>		<b>\$ 8,221,022</b>
Operating Expenditures	\$8,184,118	
Reserves (one-time)	\$36,904	

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## Ten-Year Funding Trend Operating Revenues and General Fund FY 2002 to Estimated FY 2011



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## FY 2010-11 Budget Target General Fund Contribution (Net County Cost)

<b>Base: FY 2009-10 Net County Cost</b>		<b>\$0</b>
Retirement Increase	\$123,395	
Other Salary and Benefits	\$11,324	
Revenue Offsets	(\$134,719)	
Reduction Target (10%)	\$0	<b>\$0</b>
<b>FY 2010-11 Net County Cost</b>		<b>\$0</b>

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## **Reductions Already Made FY 2008 through FY 2010 Adopted Budget**

**Since FY 2008 the Department of Housing has reduced operating costs in HCD division by \$900,000 including the elimination of 3 positions**

- **FY 2008-09:** - Eliminate 1 Housing Specialist
  - Reduced car fleet, printers
- **FY 2009-10:** - Eliminate 1 Accountant
  - Eliminate 1 Management Analyst
  - Reduction of 40% to Strategic Initiative
  - Moved some Strategic Initiatives staffing to Housing Authority

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## **Planning and Priority-Setting Process**

- Quarterly meetings with all staff to source new ideas
- Ad hoc cost-control committees
- Criteria Used to Develop Budget Reductions
  - Keep core services intact; no programs eliminated
  - Leverage through partners, especially Housing Authority

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## Discretionary Services

- Funding for Affordable & Supportive Housing
- Homebuyer Assistance Loans
- Housing Rehabilitation Loans & Grant
- Community Development Loans
- Countywide Housing Initiatives:
  - HEART, HOPE, 21 Elements, Grand Boulevard, North Fair Oaks Community Plan, Health & Build Environment, Policy Primers, Info & Referral

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## Proposed Reductions TOTAL = \$400,000

- Proposed Reduction Adjustments
  - Cut 2 Housing Specialist positions
  - Cut 1 Housing Program Supervisor position
  - Reduced Strategic Initiatives budget by \$50,000
- Implementation July 1, 2010
- Impact
  - No impact on direct services; we work through partners
  - Slower, narrower, thinner participation / leadership in multiple countywide housing collaboratives
  - Reduced no-charge technical assistance to Planning Department and Health Department

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## Looking Ahead FY 2011-2012 and FY 2012-2013

- No reduction of core service scope, just pace
- Will distribute work on Strategic Initiatives more broadly, especially to Housing Authority staff
- Would need \$100,000 of General Fund to continue Strategic Initiatives full-scope, due to insufficient federal funding for program administration
- No direct exposure to further State budget cuts



## DISCUSSION



THANK YOU